



**planning, monitoring
& evaluation**

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Planning, Monitoring and Evaluation
REPUBLIC OF SOUTH AFRICA



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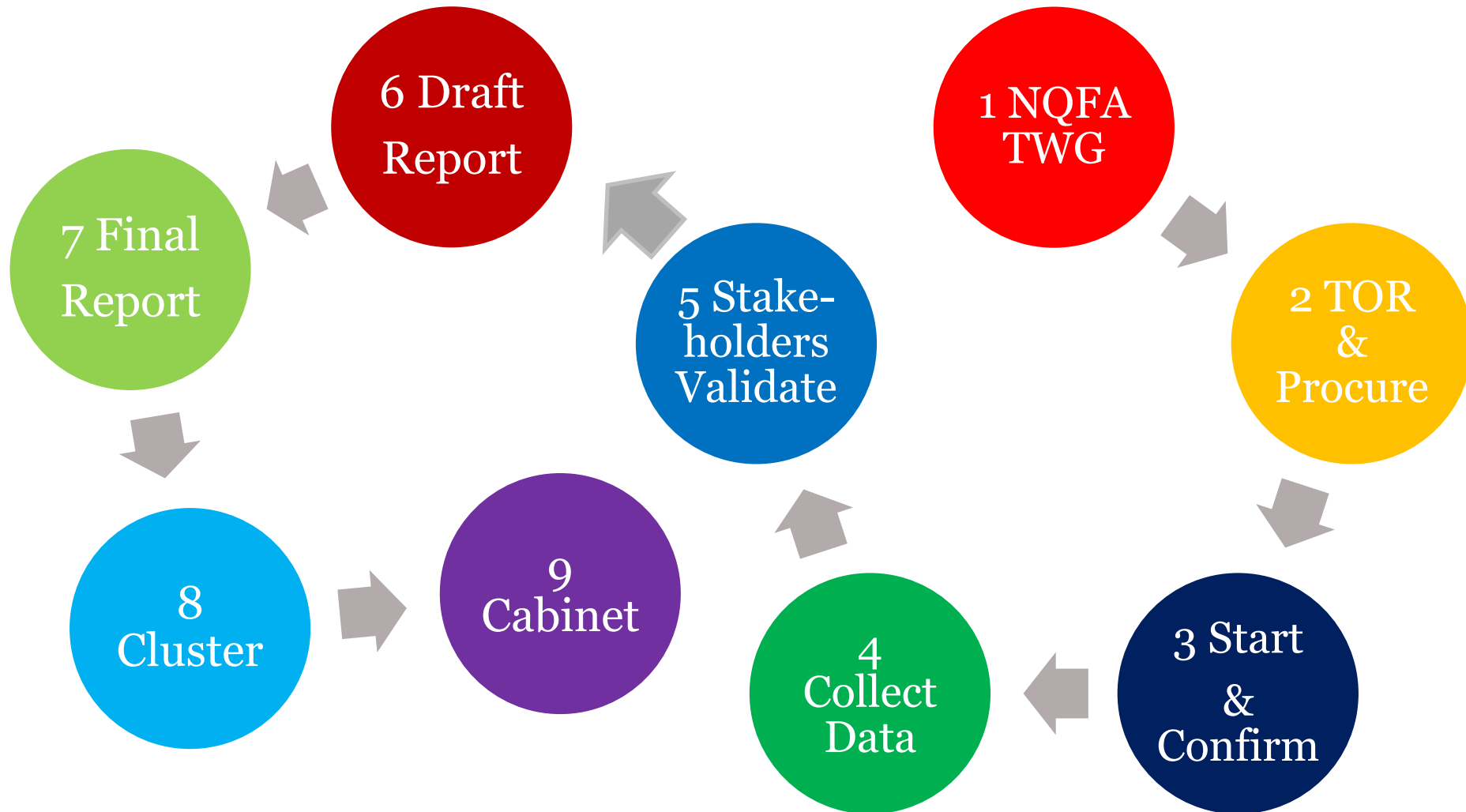
Quick Feedback on Preliminary Findings

12 September 2017

DHET Colloquium on NQF

Antonio Hercules

Some key steps in NES evaluation: NQF



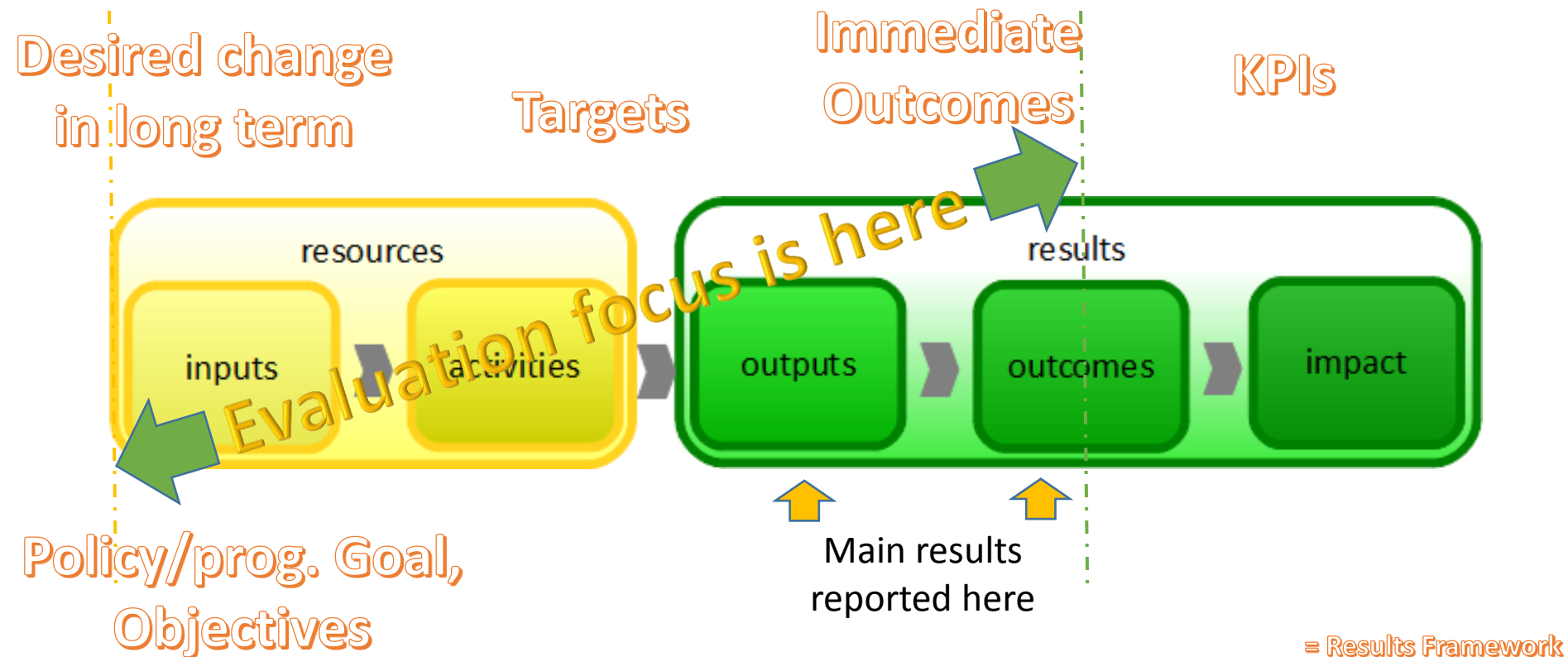
Characteristics of Implementation Evaluations



- Type of evaluation: Assessment of **programme delivery, strategies, procedures and processes**. In other words... an assessment of **policy/programme** (or part of) **performance to-date**
- Implementation evaluation can happen **at any time after or during** policy/programme implementation
- Essential part of **effective programme management**



Characteristics of Implementation Evaluations



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Characteristics of Implementation Evaluations



Key elements of implementation evaluations:

1. **Relevance and appropriateness:** (is policy/prog relevant and aligned with related policies and frameworks? Is it appropriate for the context and especially for intended beneficiaries and stakeholders?),
2. **Effectiveness:** (is the policy/prog working? Is it achieving the initial goals/objectives? Is the design appropriate? (logic, coherence, ToC, “results framework”), Current level of delivery)
3. **Efficiency:** (Is the organizational design appropriate to deliver on intended goals/objectives? Adequate systems and resources? is there reasonable value-for-money, and comparability with similar policies/progs at least in the government sector? Is management and accountability mechanisms effective?)

Characteristics of Implementation Evaluations



Key elements of implementation evaluations:

4. **Sustainability:** (is the policy/prog being institutionalised in a given ministry or sector? Is there sufficient funding in the foreseeable future?)
5. **Impact:** (what do we need to do now, in order to prepare for an impact evaluation in the future?)

“In-depth and comprehensive information about the quality of service delivery”.

Emerging insights... practice improvements, and policy options.

Implementation Evaluations: sense of emphasis, importance



Evidence-based

1. Design (ToC, **results framework**)
2. Outputs
3. "Results" (immediate outcomes) to date

Effectiveness

Sources of Evidence: Policy documents, prog/dept. monitoring records, literature data

1. Org. Design
2. Management & Accountability
3. Value-for-money? Comparison
4. Systems, Procedures

Efficiency

Sources of Evidence: prog/dept. monitoring records, other records eg minutes, primary evaluation data

1. Institutionalization
2. Financial
3. Content

Sustainability

Sources of Evidence: Policy documents, prog/dept. monitoring records, primary evaluation data

1. Current Data
2. Emerging Insights, Lessons

Impact

Sources of Evidence: quality prog/dept. monitoring records, primary evaluation data

Independence

1. **Relevant** & aligned?
2. **Appropriate** for Context and Stakeholders

Relevance

Sources of Evidence: Policy documents, programme/dept monitoring records

Quick! Feedback on NQF Act Evaluation

1. Evaluation Design ☒
2. Stakeholder engagement & consultation (data) ☒
3. Quality of conclusions and recommendations ☒
4. Now... formal written feedback ⇒
5. Evaluation usefulness... ⇒

Ke ya leboga Ke a leboha
Ke a leboga Ngiyabonga Ndiyabulela
Ngiyathokoza Ngiyabonga
Inkomu Ndi khou livhuha Thank you
Dankie