# MERSETA ABET PROJECT FINAL REPORT



Prepared by Blueprint (Pty) Ltd August 2008



MERSETA ABET Final Report

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## Definitions

| Term                          | Definition                                    |  |  |  |
|-------------------------------|---|--|--|--|
| ABET                          | Adult Basic Education and Training            |  |  |  |
| BEE                           | Black Economic Empowerment                    |  |  |  |
| MERSETA                       | Manufacturing, Engineering and Related        |  |  |  |
|                               | Services Seta                                 |  |  |  |
| NSDS                          | National Skills Development Framework         |  |  |  |
| SMME                          | Small, Medium and Micro Enterprises           |  |  |  |
| ToR                           | Terms of Reference                            |  |  |  |
| Illiteracy                    | The inability to read and write a simple      |  |  |  |
|                               | sentence in any language <sup>1</sup>         |  |  |  |
| Discretionary Grants          | Funding provided on application by companie   |  |  |  |
|                               | used to provide ABET Programmes to            |  |  |  |
|                               | employees                                     |  |  |  |
| Strategically Funded Projects | ABET training provided free as part of the    |  |  |  |
|                               | MERSETA ABET Programmes by approved           |  |  |  |
|                               | service providers                             |  |  |  |
| Innumeracy                    | An inability to reason with numbers and other |  |  |  |
|                               | mathematical concepts                         |  |  |  |

<sup>1</sup> UN Definition

## Executive Summary

## 1.1 Purpose of this Research

This research was undertaken in order to establish the current status and impact of Adult Basic Education and Training within the MERSETA. The brief for this project required that the research provide reliable information on the current situation within the MERSETA sectors<sup>2</sup> pertaining to adult literacy and numeracy training and outcomes. The findings of this study are intended to be used to support decision making and goal setting with regard to MERSETA activities in the ABET area, and in particular to ensure MERSETA ABET alignment with National Skills Development Strategy (NSDS) targets<sup>3</sup>.

## 1.2 Methodology

A survey methodology was used, supplemented with desk research. The survey was designed to give a comprehensive view of the ABET programmes being run by MERSETA members both currently and in the past. The total sample included companies which had previously implemented ABET training as well as companies which were currently implementing ABET training. The sample was stratified by size of firm, province and by type/level of ABET activity. Only two per cent of respondents from the total population regard themselves as being inactive in MERSETA activities.

The respondents were companies (employers) within the MERSETA which had undertaken ABET training. Over 55 per cent of the sample was realised from two provinces- 33 per cent of the sample was derived from Gauteng based firms and 24 per cent from KwaZulu-Natal based firms. The remainder arose from the other provinces. Nearly half of the respondents are from the metal engineering and tyre sector, while nearly a quarter are drawn from motor retail sector. The persons who responded to the survey were speaking on behalf of the firms concerned. No interviews were conducted with employees. Hence the perceptions reported herein are those of employers only.

The samples were drawn from populations specified by the MERSETA, and the size of the samples achieved significantly outweighed the requirements for statistical significance. Consequently the results contained herein can be deemed reliable and valid. In the process of analysis it became clear that there are no significant differences of any kind between the findings for sample one, and sample two and consequently the results are reported overall. The table below indicates the actual results for each sample as compared to the overall sample.

Figure 1.1:- Comparison of Samples

#### % of total sample

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<sup>&</sup>lt;sup>2</sup> MERSETA sectors are: Metals and Engineering; Automotive; Motor; Plastics and New Tyres

<sup>&</sup>lt;sup>3</sup> The NSDS strategy has five primary objectives, namely:-

Prioritising and communicating critical skills for sustainable growth, development and equity

<sup>•</sup> Promoting and accelerating quality training for all in the workplace

<sup>•</sup> Promoting employability and sustainable livelihoods through skills development

<sup>•</sup> Assisting designated groups, including new entrants to participate in accredited work, integrated learning and work-based programmes to acquire critical skills to enter the labour market and self-employment.

<sup>•</sup> Improving the quality and relevance of provision.

| % of total sample |                                |                                |  |  |  |
|-------------------|--------------------------------|--------------------------------|--|--|--|
|                   | Sample 1: Illiterate employees | Sample 2: Illiterate Employees |  |  |  |
| 16-25             | 6.7                            | 6.4                            |  |  |  |
| 26-40             | 34.4                           | 32.0                           |  |  |  |
| 41-55             | 55.5                           | 32.6                           |  |  |  |
| 55+               | 23.6                           | 19.3                           |  |  |  |
| Male              | 94.5                           | 88.1                           |  |  |  |
| Female            | 19.3                           | 27.5                           |  |  |  |
| Black             | 98.5                           | 92.1                           |  |  |  |
| White             | 1.2                            | 0.2                            |  |  |  |
| Coloured          | 5.1                            | 4.6                            |  |  |  |
| Asian             | 4.9                            | 0.1                            |  |  |  |

Source: Blueprint (2008) MERSETA ABET survey

In terms of age, older members of the workforce have a greater tendency to be illiterate. Proportionally more black members of the workforce are likely to be illiterate and white employees to be literate. Although the percentage gaps are slightly different, these race and age variations are consistent throughout Samples One and Two.

## 1.3 Key Findings

#### 1.3.1 Extent of Illiteracy

Although 70 per cent of the companies claim to have illiterate and/or innumerate employees as defined by the MERSETA, these employees represent less than 7 per cent of total employees in the sector. In terms of geographic representation, three provinces represent almost three quarters of the total number of illiterate employees in a slightly disproportionate ratio. KwaZulu-Natal represents one third of illiterate employees, and one quarter of the company sample.

#### 1.3.2 ABET pass rate

Over 62 per cent of respondents indicated that their employees had passed more than two ABET courses. While percentages varied from 15 per cent to 100 per cent, an average of 77 per cent indicates that basic ABET courses have allowed respondents to apply this knowledge in further courses. Over 17 per cent of the respondents estimated that all of their current and past registrations had passed at least two ABET courses. The average estimated withdrawal rate of the respondents was 37 per cent. Reasons for learner withdrawal varied, but the major causes were learner lack of motivation, lack of provision of incentives for learners and learners wishing to be paid overtime to attend courses. Key concerns raised by respondent companies included the withdrawal rate, lack of adequate workshop structures, the fact that the ABET allowance is minimal and attendance concerns.

#### 1.3.3 Type of ABET activity

People learning at the numeracy one <sup>4</sup> level account for 24 per cent of current registrations, while those working at numeracy two and literacy three levels account for 16 per cent of registrations

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<sup>&</sup>lt;sup>4</sup> Numeracy One and literacy one are entry level ABET courses. Levels ascend in difficulty thereafter and comprise Literacy one to four, and Numeracy one to four

each, followed closely by numeracy level three at 15 per cent. Over 91 per cent of the respondents paid for their ABET activities as a result of MERSETA funding, either through the MERSETA discretionary grant or through special project funding. Only 6 per cent used their own funds for ABET training. The vast majority (over 97 per cent) of training happened at work during working hours, with the remainder of courses happening at the workplace after hours or over weekends.

## 1.3.4 Perceptions of ABET vs Other Training

ABET training competes for attention with more technically oriented training. ABET is not seen by industry as an instrument for further skills development but more as a social responsibility activity. Consequently, although industry supports and implements ABET training, it is not one of the highest training priorities. Large corporations in particular are moving away form employing persons with any qualification lower than grade 12. Overall, and not only in the MERSETA (Mathe, 2003) the private sector is employing more people who have more than NQF level one qualifications, and this will result in lower investment in ABET over time.

#### 1.3.5 ABET in Small Firms

ABET training in small firms is supported across all chambers but there are fewer trainees. Most activity takes place at ABET levels one, three and four and there is more training focusing on literacy with limited focus on numeracy. The metals and plastics sub sectors have a significant number of learners who are in ABET level one and two literacy but numeracy is regarded as less of a priority within all sub sectors. ABET level four is more prominent within the Metal and Engineering industry.

The survey findings suggest that small companies invest less in ABET, probably due to more limited budgets and less ability to give time off for learning which is not seen as producing a direct benefit to the firm. The focus on literacy within smaller companies rather than numeracy may be related to work needs as literacy enables personnel to read and write, understand safety aspects, and instructions.

#### 1.3.6 Perceptions of ABET

Over 77 per cent of respondents felt that their employees responded positively to ABET training while 23 per cent said the response was negative. The negative responses appeared largely as a result of employee expectations. In many cases employees felt that if they were attending courses outside of working hours that this should be counted as overtime and they should be recompensed for time spent learning. These expectations regarding compensation were not met, but may have created some tension between employees and employers.

A number of respondents stated that there appeared to be a stigma attached to those who attended ABET classes. In some cases employers reported that older members of the workforce were ridiculed for "attending school". Some employers reported that employees did not want to appear "stupid" by attending ABET classes. One explanation may be that such employees had effectively hidden their illiteracy over a number of years, and by attending ABET classes were effectively revealing this weakness.

#### 1.3.7 Impact of ABET

Respondents were asked to comment on the impact of ABET training on four issues; job retention, access to a new position, productivity and earning potential. On average, less than half the respondent employers (48 per cent) felt that the training would assist an employee to access a new position, and slightly less (44 per cent) felt that the training would help employees retain their current positions. 36 per cent of employers felt that ABET training assisted employees to increase their earning potential and that ABET training assisted with productivity. The responses to this question however, were garnered from the employers and not the beneficiaries directly beneficiary responses might have been different and for this reason, further research into this issue is recommended.

#### 1.3.8 ABFT Service Providers

For the most part service providers were not perceived to be running ABET programmes well. Two of the three major service providers were criticised for overcharging, not arriving for training sessions, a lack of commitment, and basic incompetence. This perceived lack of performance and delivery was seen by employers as instrumental in de-motivating learners and the service providers' lack of performance was perceived to have directly influenced the performance of the learners.

#### 1.3.9 ABET and Competitiveness

ABET is not regarded as critical for industry competitiveness and ABET training is driven by the need to meet NSDS targets rather than by a conviction that ABET increases competitive capability, although clearly literacy and numeracy are perceived as advantages- evidenced by the fast growing practise of hiring only people with grade twelve and above. Within the MERSETA the primary driver of human capital development will continue to be the current technical skills shortages as these are considered central to continued company growth and performance. Nonetheless, it is apparent from the survey findings that employers do promote ABET learning within the workforce. This is a trend that MERSETA may wish to further explore in future ABET programmes, encouraging employer participation and making this a component of funding reimbursement.

#### 1.3.10 Criticisms of ABET Funding Model

Some respondents indicated major support for the programme, but were critical of the MERSETA funding model which, they feel, hinders the broader roll out of the programme. One respondent's comment was:

"Seeing that ABET is a huge national need in South Africa, I would like to see MERSETA going through more effort to MAKE IT EASY for companies to do ABET Training. Currently we need to pay for the training ourselves and possibly claim back when learners are successful and wait for months/years for the grants to come through. It is a huge expense and can run into amounts in excess of R30 000. Not all companies have the cash flow to spend R30 000 at any given time. Therefore, we cannot claim all of the costs back. I just think that ABET should be our country's top priority in the skills development sphere (more important than learnerships etc). The only way that we are going to address this problem is to assist companies to make it as easy as possible. It is a red-tape nightmare to claim any money back from the SETA"

#### 1.3.11 ABET- Funding Utilisation Practices

There was some evidence of double dipping from companies where companies would apply for discretionary grants whilst they were benefiting from strategically funded MERSETA ABET projects at the same time. This duplication can be halted through effective and integrated data and project management. A possible solution might be to allocate one identity number to each company and sub numbers for the subsidiaries. Any MERSETA intervention could then be linked to the entire group of companies.

#### 1.4 Recommendations

ABET training strategies undertaken by the MERSETA in the future should require that the following activities are undertaken as part of the process of any intervention:

#### 1.4.1 Implement ABET Measurement Protocol

Develop and implement a simple tool for completion by the employers- that is, a tool which will require employers to capture and store measurement data on ABET to facilitate future monitoring and evaluation of ABET activities. This will require the design of a set of specific questions which will measure enrolments, attendance, and precise outcomes for the learner and the company, which will need to be submitted with the claim for ABET funding. This will permit the collection of evaluation statistics on an ongoing basis.

#### 1.4.2 Identify and Communicate impact of ABET on productivity

Develop and communicate the links (for employers) between ABET training and productivity so that the positive impacts of ABET are well understood and that employers begin to link capacity building with issues core to their business and begin to perceive the commercial value of ABET. This will require the development of a set of measures which will link productivity indicators within companies to improved numeracy and literacy, and the provision of this instrument to MERSETA members for use internally

#### 1.4.3 Implement Monitoring and Grading of Service Providers

Ensure good monitoring and grading of service providers (evaluation of service providers) to improve service provider performance. This will require the design of a simple set of questions to be answered at relevant intervals by both learners and the company representative, pertaining to issues of service provider delivery. The company representative should be required to provide these, filled in, at the end of every ABET course funded by the MERSETA, where the identity of the service provider is specified.

## 1.4.4 Implement Annual Satisfaction Survey

Ensure that employers are given an opportunity to report directly to the MERSETA regarding service provider performance (run an annual satisfaction survey and refer point above). Additionally, implement a learner perception survey and a service provider perception survey, annually.

#### 1.4.5 Upgrade and Improve Maintenance of MERSETA Databases

There are clear signs that the MERSETA data bases require review, cleaning and updating. There are a significant number of duplications and inaccuracies in the data bases which make sampling

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difficult and at times, lengthy and unproductive. A regular update of the data bases is required and we recommend an automated email system which checks information with members twice a year and allows online changes on the MERSETA website, supplemented by telephonic check up once a year.

#### 2. Background and Brief

The primary objective as noted in the Terms of Reference (ToR) was to undertake valid and reliable research into the current status of ABET in the MERSETA and the impact of ABET related activities. The ToR specified the following overall deliverables:

- To quantify the extent of illiteracy in the manufacturing, engineering and related services subsectors,
- Collect data on ABET provisioning in these sub- sectors by small, medium and large companies irrespective of funding source; and
- Advise on the ability of learners who successfully complete ABET learning programmes at ABET level four to access further learning and/or career advancement opportunities

The research was undertaken nationally and the study population was pre-determined by the MERSETA. The population consisted of SMMEs previously involved in prior ABET research projects and activities implemented by various MERSETA service providers; companies which had received discretionary grants for ABET during the three years 2004-2007 and a sample of companies which had used their own funds for ABET.

# 3. Approach & Methodology

The nature of the study required a dual approach where survey and desk research were combined to develop the outcomes. The questionnaire developed<sup>5</sup> (approved by MERSETA) addressed both the qualitative and quantitative dimensions of the work. The final sample was derived from the various population lists supplied by MERSETA (refer Appendix two for final sample frame and Appendix three for final respondent lists of those interviewed. Blueprint followed the overall approach outlined in this table below:

Figure 3.1: Overall Approach to Research

| ACTIVITY               | DESCRIPTION   |
|------------------------|---|
| Project Planning       | Determines the scope, context and complexity of the project, defines the deliverables and the work-plan and determines the resource requirements and project time frames. |
| Design                 | The phase where the necessary research methodology; sample, tools/instruments are designed and customised to suit the project   |
| Field                  | Field research and tables development.  |
| Analysis and Reporting | Review of all material and narrative reporting developed including analysis   |
| Final Report           | Final edit, Desk Top Publishing (DTP) and printing  |

<sup>&</sup>lt;sup>5</sup> Refer Appendix One

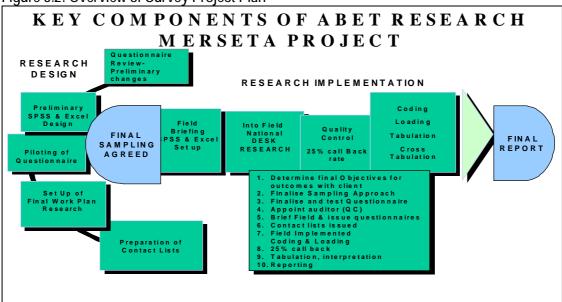
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#### 3.1 Detailed Methodology

An overview of the survey project plan is shown below in sequential order of activity.

Figure 3.2: Overview of Survey Project Plan



Source: Blueprint © 2008

At the same time as the national survey was undertaken, other detailed desk and case work was implemented to comply with the aspects of the research which were not survey related.

## 3.2 Study Phases

Phase One ensured that all existing research, statistics, case work and literature are reviewed and assessed prior to undertaking a gap analysis.

Phase Two involved undertaking the actual research including the survey, required to address the brief and ensure that all recommendations are grounded in the relevant data.

Phase Three was the process of data capture and tabulation, cross tabulation and interpretation of the tables. Figure 3.3 below offers a synopsis of the deliverables:

Figure 3.3: Deliverables Schedule

| Deliverable                                 | Major outputs                         |
|---|---------------------------------------|
| Phase one                                   |                                       |
| a) Inception workshop and stakeholder lists | a) Workshop                           |
| b) Source bibliography                      | b) Workshop report                    |
| c) Summary of literature review             | c) Final detailed research design and |
| d) Research design and work-plan            | d) Final research work plan           |
| Phase two                                   |                                       |
| a) Report on integrated findings            | a) Field work- National               |

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| Deliverable  | Major outputs   |
|--|---|
|  | <ul><li>b) Conclude desk research</li><li>c) Preliminary database</li><li>d) Preliminary report</li></ul> |
| Phase three a) Facilitated workshop b) Data base finalisation c) Draft and final reports | 4 hard copies of full and final report     interactive CD ROM versions of final report                    |

# 3.3 Survey Sample Frame

The sample was stratified by size of firm, province and by type/level of ABET activity. A significantly greater than statistically required sample was achieved across the board and the results can be considered valid, reliable and significant.

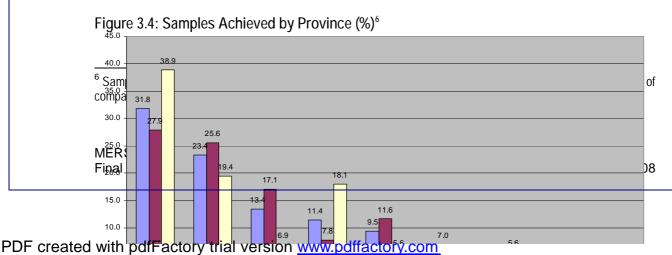
## 3.4 Sampling & Research Challenges

The survey was designed to give a comprehensive view of the ABET programmes being run by MERSETA members both currently and in the past. Some companies were reluctant to conduct the interview at first but ultimately complied. It became apparent during the course of the survey that employers (or the individuals representing the employers as respondents in this survey) did not have sufficient information regarding current and historical ABET registration to enable them to properly answer quantitative questions. This lack of information placed considerable constraints on some aspects of the analysis regarding historical ABET performance. In some cases there is information of limited statistical value, due to a paucity of responses.

Additionally there are clear signs that the MERSETA data bases require review, cleaning and updating. There are a number of duplications and inaccuracies which make sampling difficult and at times, lengthy and unproductive. A regular update of the data bases is required and we recommend an automated email system which checks twice a year and allows on line changes on the MERSETA website, supplemented by telephonic check up once a year.

#### 3.5 Samples Achieved

Samples achieved are as shown below in Figure 3.4. Lists provided by MERSETA were used and cross referenced to provide the final samples. Duplications were not always easy to identify however and some duplications in sampling occurred as a result. When the findings are analysed by Province, there is some difference, especially for Limpopo, North West and Mpumalanga. However because the numbers of respondents in these provinces were relatively low, the differences have not impacted significantly on the overall findings. A second sample was drawn to ensure national representation in the total sample.



Source: Blueprint (2008) MERSETA ABET survey

#### 4. Overview of ABET in the MERSETA

In this section, a macro overview of the MERSETA and context within which ABET provision takes place is presented. This overview is a summary – considerably more detail is available in the Sector Skills Plan (SSP) update (see MERSETA SSP 2007). Here, we present only that information which is relevant to understanding ABET provision in the MERSETA.

#### 4.1 Background & Context

The NSDS II targets as set by the Department of Labour (DoL) require all SETAs to pursue a target of 700 000 employees to undergo ABET training. Each SETA has a target in pursuance of the national target of 700 000 by 2010. In response MERSETA has set itself year on year targets- for 2006/2007, 8 597 learners were targeted. However, only 4 907 workers actually registered for ABET training on levels one, two, three and four during the 2006 / 2007 financial year. 98 per cent of these learners were black, 23 per cent were female, and 30 per cent were young people under 35.

There are over 44,000 MERSETA registered companies. Most employees approximately (64 per cent) are in very large organisations with more than 5 000 employees and approximately 32 per cent are in organisations that employ 150-4999 people. Only 4 per cent of employees are placed within small, medium and micro enterprises (SMMEs). Large employers continue to pay more levies and participate in learnerships and skills development programmes than SMMEs do.

Overall, firms in the MERSETA sectors are making solid progress in the area of Black Economic Empowerment (BEE) at the work level, primarily in the clerical and elementary levels. However the shortage of sufficient numbers of technical graduates emerging from the South African system at all levels to meet the urgent demand for these skills in the manufacturing economy continues to strain the MERSETA sectors in terms of meeting BEE targets in more senior and especially technical occupations. Black representation as a percentage of total employees is shown in Figure

4.1 below. In the 14 categories outlined, black representation is under 50 per cent only in the medium sized motor firms, but most of this representation occurs at the lower occupational levels. Females are far more significantly under represented than black South Africans at all levels of occupation.

Figure 4.1: Black, Female and Disability Representation in MERSETA Firms (%).7

|         |     |     |     |     |     |     |     |     |     |     |     | _ , ,  |       |        |
|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|-------|--------|
|         | Aut | Aut | Aut | Ne  | Ne  | Mot | Mot | Mot | Met | Met | Met | Plast  | Plast | Plast  |
|         | 0   | 0   | 0   | W   | W   | or  | or  | or  | al  | al  | al  | ic (L) | ic    | ic (S) |
|         | (L) | (M) | (S) | Tyr | Tyr | (L) | (M) | (S) | (L) | (M) | (S) |        | (M)   |        |
|         |     |     |     | е   | е   |     |     |     |     |     |     |        |       |        |
|         |     |     |     | (L) | (S) |     |     |     |     |     |     |        |       |        |
| Black   | 69  | 51  | 63  | 67  | 57  | 60  | 37  | 64  | 61  | 54  | 56  | 73     | 51    | 72     |
| Femal   | 12  | 19  | 13  | 16  | 43  | 27  | 13  | 24  | 17  | 15  | 15  | 18     | 23    | 25     |
| е       |     |     |     |     |     |     |     |     |     |     |     |        |       |        |
| Disabil | 0.3 | 0.0 | 0.0 | 4   | 0.0 | 13  | 0.3 | 2   | 0.7 | 4   | 1   | 0.3    | 1     | 2      |
| ity     |     |     |     |     |     |     |     |     |     |     |     |        |       |        |
| Young   | 22  | 37  | 6.5 | 3   | 0.0 | 20  | 14  | 20  | 3.3 | 32  | 17  | 17     | 27    | 23     |
| 8       |     |     |     |     |     |     |     |     |     |     |     |        |       |        |

Source: Blueprint MERSETA Survey (2006)

# 4.2 Skills Requirements in the Sector

Technical skills shortages within the sector continue to be one of the key constraints on industry growth. The shortfall in technical skills is due to a number of factors. In the first place, the deleterious policies of the apartheid era resulted in inadequate supplies of technical skills. Additionally the quality of teachers available in technical fields is sometimes very poor. Other drivers of the scarcity of technically skilled people have been the termination of the apprenticeship system by the DoL and the apparent difficulty being experienced by the South African education and skills development institutions in supplying industry with appropriately qualified people. This has resulted in a major shortage of suitably skilled labour, which in turn is amplified by other factors including;

- Lack of high-level, world-class engineering and planning skills for the 'network industries' transport, communications and energy at the core of the South African infrastructure programme
- Lack of artisan and technical skills, with priority attention to those needs for infrastructure development
- Poor teacher training for mathematics, science, information and communication technologies (ICT) and language competence in public education
- Lack of specific skills needed by the priority ASGI-SA sectors starting with manufacturing and business process outsourcing and cross-cutting skills needed by all sectors, especially project managers and managers in general

The research undertaken for the most recent MERSETA SSP Review (Blueprint 2007) indicated clearly that there was still a significant gap between what industry needs in terms of skills and what

<sup>&</sup>lt;sup>7</sup> Percentages are rounded, L=Large M=Medium S=Small

<sup>&</sup>lt;sup>8</sup> Young=under 35

is available in terms of technical skills in engineering, artisans and ICT from the educational supply system. Higher order skills such as project management and quality management and design engineering, are also needed. The partnership between industry and tertiary institutions is not strong enough to ensure that what is produced by the tertiary institutions is adequate to meet industry needs. This is especially the case where learnerships may not be a suitable vehicle for training, for example in the case of artisan training.

There is a strong argument for bringing back the system of apprenticeship- especially as far as artisans are concerned. The current scarce and critical skills required by the MERSETA chambers are as follows.

Figure 4.2: MERSETA Scarce and Critical Skills

| Chamber             | Scarce & Critical Skills                                      |
|---------------------|---|
| Automotive          | Engineers: (S & C)  |
|                     | Electrical,   |
|                     | Machine,  |
|                     | <ul> <li>Process</li> </ul>                                   |
|                     | <ul> <li>Mechatronics,</li> </ul>                             |
|                     | Chemical  |
|                     | <ul> <li>Autotronics</li> </ul>                               |
| New Tyre            | Industrial Engineer   |
|                     | <ul> <li>Mechatronics</li> </ul>                              |
|                     | Production Engineers  |
|                     | Tyre Assemblers   |
|                     | General Managers  |
| Plastics            | Experienced and young Machine Operators                       |
|                     | Mechanical Engineers  |
|                     | Chemical Engineers  |
|                     | Mould Setters   |
|                     | <ul> <li>Engineers and Technicians specialising in</li> </ul> |
|                     | Polymer Science /Technology                                   |
| Metal & Engineering | Draughts persons  |
|                     | Welders   |
|                     | Tool Makers   |
|                     | <ul> <li>Artisans</li> </ul>                                  |
|                     | Mechanical Engineers  |
|                     | Millwrights   |
|                     | Refrigeration Mechanic  |
| Motor               | Diesel Mechanic   |
|                     | Motor Cycle Mechanic  |
|                     | Motor Mechanic (including tractor)                            |
|                     | Automotive Electricians                                       |

Source: MERSETA SSP (2007) Blueprint

Note that many of the skills needed –technical- are both scarce and critical. That is, they are in insufficient supply and they are core to the industry at the same time.

## 4.3 ABET within Industry

ABET training competes for attention with more technically oriented training. ABET is not seen by industry as an instrument for further skills development but more as a social responsibility activity. Consequently, although industry supports and implements ABET training, it is not the highest priority. Large corporations in particular are moving away form employing persons with any qualification lower than grade 12. Overall, and not only in the MERSETA (Mathe, 2003) the private sector is employing more people who have more than NQF level one qualifications, and this will result in lower investment in ABET over time.

In the study conducted by Blueprint on behalf of the MERSETA in 2007, large companies within sub sectors such as Automotive and Plastics were already reporting diminished investment in ABET training levels one to three and there was more investment in Abet level four ( both numeracy and literacy) training and job specific training. Figure 4.3 below indicates current practice within larger firms.

ABET training occurs predominantly within large enterprises. Although large enterprises are willing to undertake ABET training they tend not to link ABET outcomes with career paths within their companies. Some studies suggest that ABET is not viewed by either government or business, as a useful investment or an imperative for economic growth (Ivor Baatjies and Khulekani Mathe, 2004)

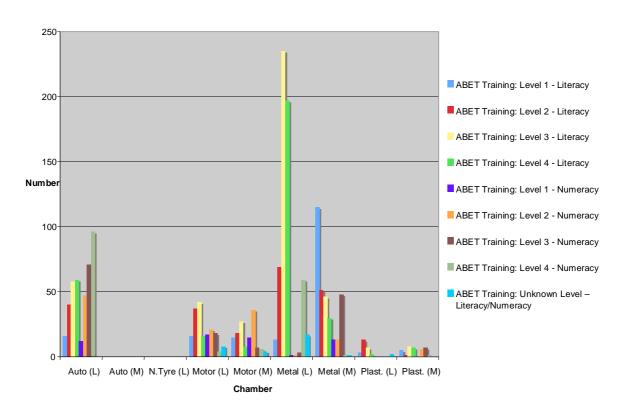


Figure 4.3: Overview of ABET in the MERSETA- Training Conducted by Large Firms

Source: Blueprint MERSETA SSP (2006)

There are no baseline data on ABET within the country (Ivor Baatjies 2004) nor is there Metals, Engineering and Related sector ABET baseline data. Figure 4.3 also indicates that most ABET training occurs within the Metals sub sector, and within medium and large enterprises, whilst the least training occurs in the plastics industry. A significant number of persons are being trained at level four.

#### 4.3.1 Small Enterprises and ABET

ABET training in small firms is supported across all chambers but there are fewer trainees. Most activity takes place at ABET levels one, three and four and there is more training focusing on literacy with limited focus on numeracy. The metals and plastics sub sectors have a significant number of learners who are in ABET level one and two literacy but numeracy is regarded as less of a priority within all sub sectors. ABET Level four is more prominent within the Metals industry.

The data suggest that small companies invest less in ABET, probably due to more limited budgets and less ability to give time off for learning which is not seen as producing a direct benefit to the firm. The focus on literacy rather than numeracy may be related to work needs as literacy enables personnel to read and write, understand safety aspects, and instructions.

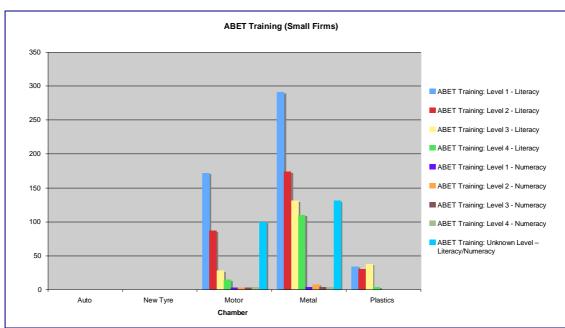


Figure 4.4: Overview of ABET in the MERSETA- Training Conducted by Small Firms

Source: Blueprint MERSETA SSP (2006)

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In sum, ABET is not regarded as critical for industry competitiveness and is driven by the need to meet NSDS targets rather than by a conviction that ABET increases competitive capability. Although clearly literacy and numeracy are seen as advantageous, resulting in the emerging practise within industry of hiring only those with Grade twelve and above. Within the MERSETA the primary driver of human capital development will however continue to be the current technical skills shortages being experienced nationwide.

#### 5. Key Findings

In the MERSETA ABET survey a total of 201 companies were identified nationally and successfully interviewed. These companies were sampled in two groups and sample one achieved nearly two thirds of the total sample. Sample one consisted of those companies that received MERSETA funding for ABET while sample two consisted of companies that received discretionary grants for ABET training.

The total sample included companies which had previously implemented ABET trainingas well as companies which were currently implementing ABET training. Only two per cent of respondents from the overall combined sample regard themselves as being inactive in MERSETA activities. In the process of analysis it became clear that there are no significant differences of any kind between the findings for sample one, and sample two and consequently the results are reported overall. The table below indicates the actual results for each sample as compared to the overall sample.

Figure 5.1- Comparison of Samples

| % of total sample |                                |                                |  |  |  |
|-------------------|--------------------------------|--------------------------------|--|--|--|
|                   | Sample 1: Illiterate employees | Sample 2: Illiterate Employees |  |  |  |
| 16-25             | 6.7                            | 6.4                            |  |  |  |
| 26-40             | 34.4                           | 32.0                           |  |  |  |
| 41-55             | 55.5                           | 32.6                           |  |  |  |
| 55+               | 23.6                           | 19.3                           |  |  |  |
| Male              | 94.5                           | 88.1                           |  |  |  |
| Female            | 19.3                           | 27.5                           |  |  |  |
| Black             | 98.5                           | 92.1                           |  |  |  |
| White             | 1.2                            | 0.2                            |  |  |  |
| Coloured          | 5.1                            | 4.6                            |  |  |  |
| Asian             | 4.9                            | 0.1                            |  |  |  |

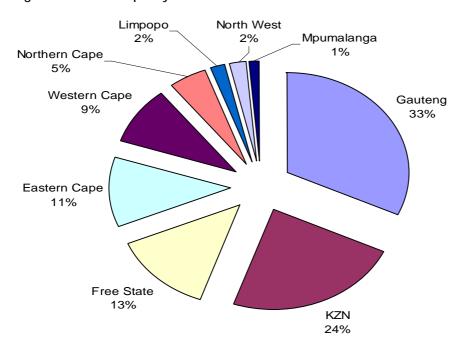
Source: Blueprint (2008) MERSETA ABET survey

As a result, this report comments on the integrated findings and no separate analysis for each sample has been tabled here. The only limited difference between the samples is that respondents in samples one and two held dissimilar views regarding the impact of ABET training on issues such as productivity, job retention and promotion prospects. Sample one respondents had a slightly more positive view on the impact of ABET on these issues than respondents in sample two.

## 5.1 Sample Distributions

The geographic distribution of the total sample is illustrated below.

Figure 5.2 Sample by Province



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Source: Blueprint (2008) Merseta ABET Survey

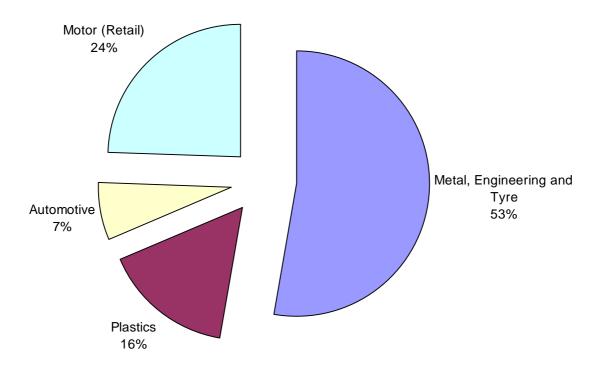
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Over 55 per cent of the sample derived from two provinces- 33 per cent of the sample was derived from Gauteng based firms and 24 per cent from KwaZulu Natal based firms. The remainder arose from the other provinces. Four sub sectors are represented in the sample:

- Metal, Engineering and Tyre<sup>9</sup>
- Plastics
- Motor Retail.
- Automotive

Figure 5.3 below indicates the sectoral composition of survey respondents. Nearly half of the respondents were from the metal engineering and tyre sectors, while nearly a quarter are drawn from the motor retail sector. Similar percentages can be seen separately in samples one and two.

Figure 5.3- Respondents by Sector



Source: Blueprint (2008) Merseta ABET Survey

The age breakdown of employees within the MERSETA sectors indicates an even spread of age groups throughout. Over 80 per cent of the companies reported that they employ individuals

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<sup>&</sup>lt;sup>9</sup> While there are five chambers in the MERSETA, the final approved version of the survey methodology joined the Metal and Engineering with the New Tyre chambers. As a result it is impossible to separate these two chambers in the survey data.

between the ages of 16 and 25. Nearly 95 per cent of the companies employ individuals between the ages of 26 and 40, while 0.5 per cent of companies employ individuals between the ages of 41 and 55. Just over 60 per cent of the companies employ individuals older than 55. However, the younger and older age groups are not represented equally in the workforce - nearly 80 per cent of the total workforce was between the ages of 26 and 55. Most firms employ both men and women. However, there is a definite bias towards the employment of men in the field, with women making up only 20 per cent of the total workforce.

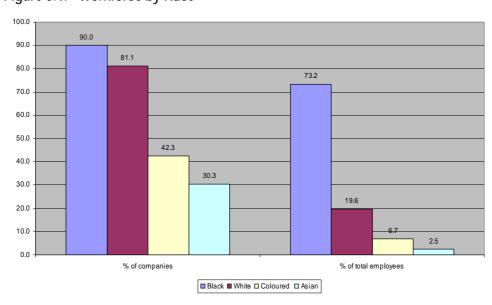


Figure 5.4: Workforce by Race

Source: Blueprint (2008) Merseta ABET Survey

Figure 5.4 indicates survey respondent breakdown by race. 30 per cent of companies employ South Africans of Asian descent<sup>11</sup>, and 42 per cent of companies employ coloured South Africans. Nearly 74 per cent of all employees are black and almost 20 per cent are white, while Coloured and Asian employee groups both represent less than 10 per cent of the total workforce. White employees are disproportionately represented in technical occupations.

While all official languages are represented within the workforce, the workplace within MERSETA is dominated by four languages: Zulu, Xhosa, English and Afrikaans, with over 84 per cent of the respondents' employees claiming one of these languages as a mother tongue.

14 per cent of the respondent companies claimed to have disabled employees, but these employees represent less than half a per cent of the total number of people employed in the sector. As a result of this minor percentage these employees have been discounted in further analysis.

<sup>11</sup> The term "Asians" was not defined in the survey.

#### 5.2 Current status of reported illiteracy

Although 70 per cent of the companies claim to have illiterate employees, these employees represent less than 7 per cent of total employees in the sector. In terms of geographic representation, three provinces account for three quarters of the total number of illiterate employees, representing a slightly disproportionate ratio. KwaZulu Natal represents one third of all illiterate MERSETA employees, and one quarter of the company sample. This is a significant variation from the overall geographic sample, where KwaZulu Natal represents only one quarter of the total number of employees represented. Gauteng, by comparison, which represents one third of the employees in the sample, constitutes only one quarter of illiterate employees. The Eastern Cape, at 11 per cent of MERSETA employees represents 14 per cent of the illiterate employees in the sector. This may indicate a significant need for an emphasis on ABET activities in the sector in KwaZulu Natal, with less of an emphasis on other provinces.

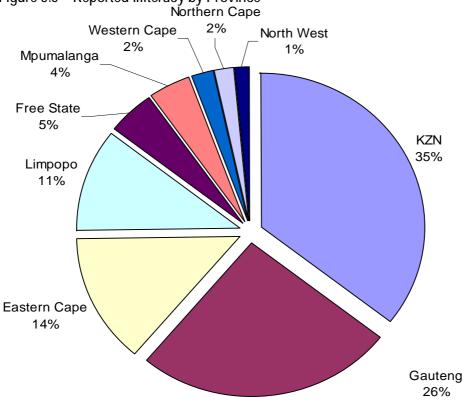


Figure 5.5 – Reported Illiteracy by Province

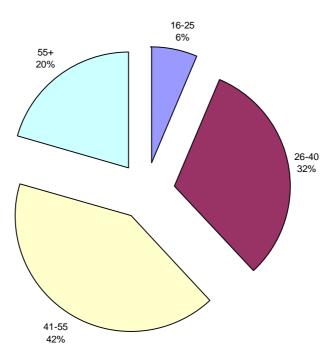
Source: Blueprint (2008) Merseta ABET Survey

Illiteracy by sub sector is not evenly spread with a large percentage of illiterate employees coming from the Metal, Engineering and Tyre sub sector, while the Automotive and Motor (Retail) sectors are under represented.

There is also a disproportionate representation in terms of illiteracy by age and race. Older members of the workforce have a greater tendency to be illiterate, while younger employees do not show the same tendency. Black members of the workforce have a greater tendency to be illiterate, while white employees tend to be literate. Although the percentage gaps are slightly different, these racial, age and gender variations are consistent throughout Samples One and Two.

Given the socio-economic history of South Africa which is reflected in numerous areas not least among them the educational history of the current workforce, the level of illiteracy amongst the older population is not surprising. In fact, the dramatic drop from 32 per cent in the 26-40 age group to 6 per cent in the 16-25 age group indicates that should present primary and secondary education trends continue, illiteracy in this sector might have all but disappeared in the next decade.

Figure 5.6: Reported Illiteracy by Age



Source: Blueprint (2008) Merseta ABET Survey

Females represent only 21 per cent of all illiterate employees. Black South Africans represent 92 per cent of all illiterate employees. However, women represent 20 per cent of the reported overall workforce therefore the reported number of illiterate females is in proportion to the sample. However black employees are disproportionately represented as illiterate, given that this group represents only 73 per cent of the reported overall workforce.

#### 5.3 Current ABET registrations

The survey requested respondents to provide information regarding past and current ABET registrations. The purpose behind this query was to determine whether ABET training was growing in importance or declining and where these trends were occurring. A significant increase of over 10 per cent in registrations for the age group 41 to 55 was recorded as figure 5.7 below shows.

The increase in registrations for this age group was verified when comparisons were made across the age groups. Decreases appear in ABET registrations over the last eight years for the age group 16 to 25, and in the over 55 age group. While the reasons for this variation are not clear, it may simply be a "time lag" from previous ABET registrations, where there was a lower uptake of registrations in this age group in comparison to other age groups. Another reason might be a "bracket shift" from the previous age group of 26-40 -as learners have aged they have carried their ABET registrations with them.

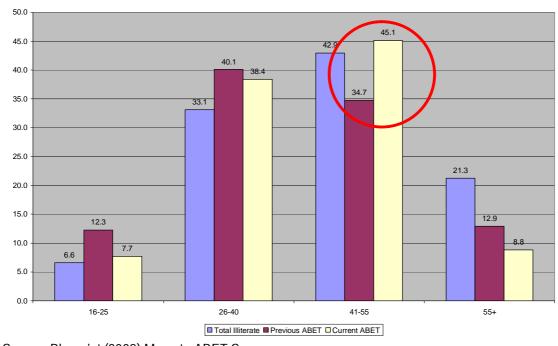


Figure 5.7- Reported Illiterate Employees vs Previous and Current ABET Registrations (Age)

Source: Blueprint (2008) Merseta ABET Survey

Historical data regarding ABET registrations over the last eight years was requested in the course of the survey. However, for the most part, this information was either unavailable for a variety of reasons, or was not completed. As a result data gathered in the survey for this question is not useful for statistical analysis. Anomalies in current ABET registrations appear when comparing registrations by mother tongue. There is a significant difference between Zulu and Xhosa speakers for example, in current ABET registrations.

Over 62 per cent of respondents indicated that their employees had passed more than two ABET courses that they had been offered. While percentages varied from 15 per cent to 100 per cent, an average of 77 per cent indicates that basic ABET courses have allowed respondents to apply this knowledge in further courses. It also indicates that the ABET initiative has not been perceived by illiterate employees as a once off initiative, but that there is longer term commitment to the courses by the participants.

Over 17 per cent of the respondents estimated that 100 per cent of their current and past registrations had passed at least two ABET courses. The average estimated withdrawal rate of the respondents was 37 per cent. Reasons for learner withdrawal varied, but the major causes were learner lack of motivation, lack of provision of incentives for learners and learners wishing to be paid overtime to attend courses.

Respondents were unable to provide sufficient evidence regarding pass and fail rates for learners registered on ABET courses to warrant analysis. However, sufficient information was provided to conclude that the average overall withdrawal rate of learners is approximately 37 per cent. Numeracy courses (from level one to level four) accounted for almost 60 per cent of current ABET registrations.

Numeracy one accounts for 24 per cent of current registrations, while numeracy two and literacy three account for 16 per cent of registrations each, followed closely by numeracy three at 15 per cent. Further conclusions regarding the rationale for these registrations should form part of a qualitative assessment with the participants; a recommendation made later in this report.

#### 5.4 ABET Funding

Over 91 per cent of the respondents paid for their ABET activities as a result of MERSETA funding, either through the MERSETA discretionary grant or through specific ABET project funding. Only 6 per cent used their own funds for ABET training.

The vast majority (over 97 per cent) of training happened at work during working hours, with the remainder of courses happening at the workplace after hours or over weekends. Ninety-three percent of respondents supported the ABET training in some way, through the provision of facilities such as venue, flip chart, pens, etc.

Given these figures it is apparent that employers promote ABET learning of their workforce. This is a trend that MERSETA may wish to further explore in future ABET programmes, encouraging employer participation and making this a component of funding reimbursement.

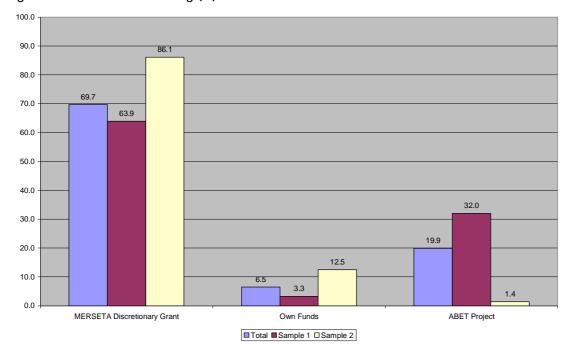


Figure 5.8- Sources of Funding (%)

Source: Blueprint (2008) Merseta ABET Survey

#### 5.5 Impact of ABET

Over 77 per cent of respondents felt that their employees responded positively to ABET training while 23 per cent said the response was negative. The negative responses appeared largely as a result of employee expectations. In many cases employees felt that if they were attending courses outside of working hours that this should be counted as overtime and they should be recompensed for time spent learning. These expectations regarding compensation were not met, but may have created some tension between employees and employers.

Respondents were asked to comment on the impact of ABET training on four issues; job retention, access to a new position, productivity and earning potential. On average, just under half the respondent employers (48 per cent) felt that the training would assist an employee to access a new position, and slightly less (44 per cent) felt that the training would help employees retain their current positions. 36 per cent of employers felt that ABET training assisted employees to increase their earning potential and that ABET training assisted with productivity. The responses to this question however, were garnered from the employers and not the beneficiaries directly beneficiary responses might have been different. As a result, the responses noted above may be based on hearsay. It is for this reason that this report recommends that an impact assessment is carried out with the actual beneficiaries of the training. At the same time, employers are unlikely to recommend anything that will incur greater expenses on their part – and admissions that an employee has greater earning potential or that an employee could access a new position fall within this category.

Employers can effectively answer only one of the issues mentioned above – whether ABET training positively influence productivity, but even this has a limitation. Many small businesses have no systems or measures to assess productivity at all. As a result their ability to objectively identify an increase in productivity in their companies is compromised.

This survey assessed the impact of MERSETA ABET training by confirming that the number of registrations on ABET courses increased over a period of time, and that a number of employees have moved on from registration in one course to registration on other ABET related courses. The impact of the learning on the individuals' lives and on their abilities and competence needs to be further assessed in a qualitative study.

A number of respondents stated that there appeared to be a stigma attached to those who attended ABET classes. In some cases employers reported that older members of the workforce were ridiculed for "attending school". Some employers reported that employees did not want to appear "stupid" by attending ABET classes. One explanation may be that such employees had effectively hidden their illiteracy over a number of years, and by attending ABET classes were effectively revealing this weakness.

#### 5.6 ABET Service Providers

For the most part service providers were not perceived to be running ABET programmes well. Two of the three major service providers were criticised for overcharging, not arriving for training sessions, a lack of commitment, and basic incompetence. This perceived lack of performance and delivery was seen by employers as instrumental in de-motivating learners and the service providers' lack of performance was perceived to have directly influenced the performance of the learners. The predominant complains centred around the following;

- Students not given their results
- Learner certificates not sent
- Facilitators not attending the sessions
- Lack of general communications

In comparison, one of the three firms was quoted a number of times as being extremely organised and operating a well run programme. Project Literacy was reported to be efficient and to have met most expectations.

#### 6. Final Conclusions and Lessons Learned

ABET registrations are broadly in line with the demographic indicators of illiteracy within the sample but the high percentages of ABET registrations within the 26-40 age group indicate a significant investment in their human resources. By comparison the drop in registrations within the older age group (55+) might indicate an unwillingness to invest in this particular age group on the part of the employee as well as the employer.

When asked to rate increases in productivity arising from ABET over a third of company respondents indicated that ABET interventions had increased productivity. More importantly

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perhaps, nearly half of the respondents (44 per cent) estimated that ABET training allowed the individuals to retain their positions in the company and 48 per cent claimed that ABET training allowed the learners an opportunity to place themselves in a position to apply for a new/better job.

However at least 52 per cent of respondents felt that there is little value derived from ABET training, as currently conceived, from a business perspective. Some respondents indicated major support for the programme, but were critical of the SETA funding model which, they feel, hinders the broader roll out of the programme. One respondent's comment was:

"Seeing that ABET is a huge national need in South Africa, I would like to see MERSETA going through more effort to MAKE IT EASY for companies to do ABET Training. Currently we need to pay for the training ourselves and possibly claim back when learners are successful and wait for months/years for the grants to come through. It is a huge expense and can run into amounts in excess of R30 000. Not all companies have the cash flow to spend R30 000 at any given time. Therefore, we cannot claim all of the costs back. I just think that ABET should be our country's top priority in the skills development sphere (more important than learnerships etc). The only way that we are going to address this problem is to assist companies to make it as easy as possible. It is a red-tape nightmare to claim any money back from the SETA"

The lack of availability of historical data is of concern. A lack of basic record keeping suggests that businesses do not see ABET intervention as core to their operations. Although in a few cases new personnel tried to assist in answering questions and were not able to locate information, for the most part individual respondents admitted that they do not keep records of previous years' ABET training. Future ABET training undertaken by and within the MERSETA should require that the following activities are undertaken as an intrinsic part of the process:

- § Develop and implement a SIMPLE monitoring tool for completion by the employers by requiring the delivery of key statistics to accompany claims/applications for ABET training.
- **§** Link ABET training to a simple productivity motivation to ensure that employers begin to link capacity building with issues core to their business.
- § Ensure good monitoring and grading of service providers. There are number of interventions that could be used to ensure that service provider deliver these could include
- § Random client satisfaction survey
- § Assess learner withdrawal rates and identify reasons
- § ETQA personnel should acquire copies of all the learner certificates from the service provider and distribution to the learners should be done by MERSETA. This will provide the MERSETA with the opportunity to track progress, get to know areas where there is a real failure rate, and provide an opportunity for MERSETA to interact with the companies concerned directly
- § Ensure that employers are given an opportunity to report directly to the MERSETA regarding service provider performance (run an annual satisfaction survey)
- § MERSETA should focus to some extent on the recognition of prior learning (RPL) for employees at lower levels, as they may not be literate in English or be numerate, but can listen to instructions and can follow instructions

There was some evidence of double dipping from companies where companies would apply for discretionary grants whilst they were benefiting from strategically funded MERSETA ABET projects at the same time. This duplication can be halted through effective and integrated data and project

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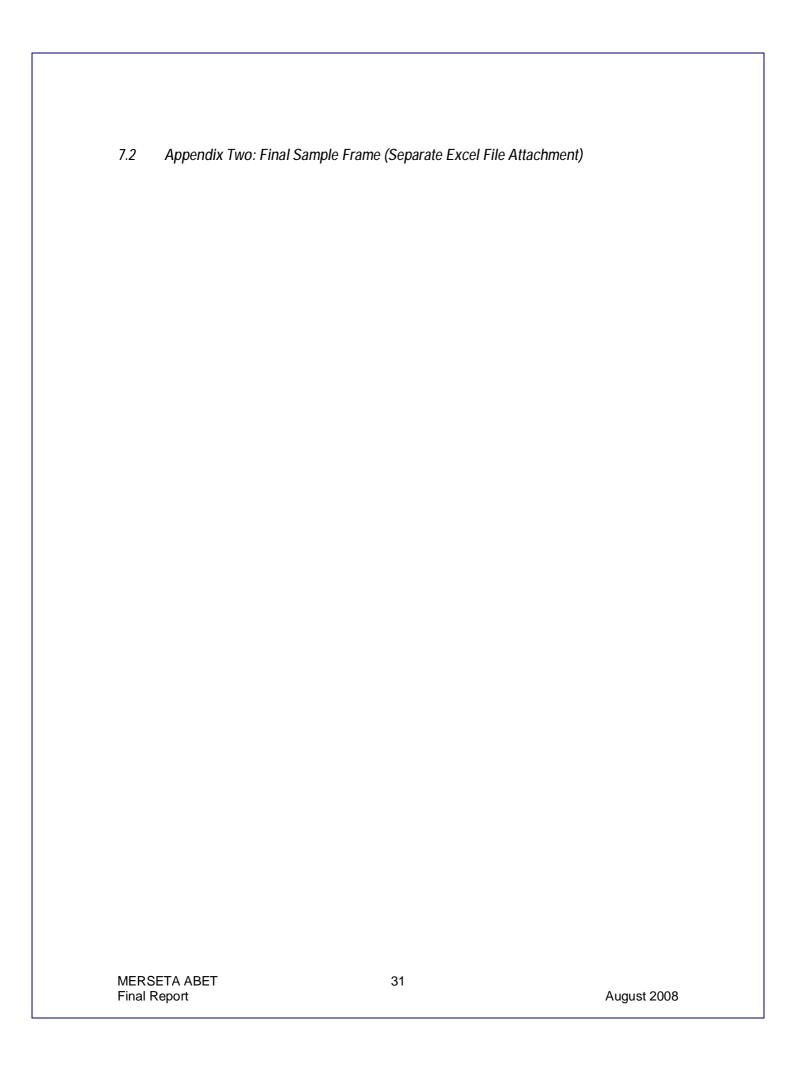
management. A possible solution might be to allocate one identity number to each company and sub numbers for the subsidiaries. Any MERSETA intervention could then be linked to the entire group of companies.

Additionally there are clear signs that the MERSETA data bases require review, cleaning and updating. There are a number of duplications and inaccuracies which make sampling difficult and at times, lengthy and unproductive. A regular update of the data bases is required and we recommend an automated email system which checks twice a year and allows on line changes on the MERSETA website, supplemented by telephonic check up once a year.

Consistency is needed in the provision of incentives for training. The study revealed that initially the free programme included incentives for learners but that this was withdrawn without communicating to employers. This created tension between employers and learners. Similarly, whilst Blueprint acknowledges that the WSP and the ATR data is not collected for research purposes but for disbursing levies and for monitoring the implementation of companies' education and training plans, it might be constructive for the MERSETA to consider changing the template to enable the data to be used for research purposes in addition to the primary focus of the data collection process. Such additional data would require the creation of a database. Finally, some further research of use for the MERSETA in terms of ABET could be:

- § Qualitative research on the impact of ABET on individuals. This research would include determining personal incentives to undertake ABET training and difficulties and challenges in completing the course, highlighting potential reasons for current withdrawal rates.
- § Qualitative research on the impact of ABET on companies. This research would examine the rationale of business owner/managers (especially in smaller companies) for embarking on an ABET course. It is hoped that this research might identify the concerns managers have regarding ABET not adding value to productivity as well as identify issues of concern that businesses have in implementing or supporting programmes of this nature. Research on possibility of using e-learning methodology for persons in ABET level three & four
- **§** Learner assessment: MERSETA needs to support companies to be able to assess employees prior to engaging in another ABET programme. Observation; some respondents did not know whether their employees required ABET or not as they did not have the capacity to assess.
- § Use of RPL methodologies to determine employees who may be technically literate yet not require ABET.

| 7.          | Appendices                        |                           |             |
|-------------|-----------------------------------|---------------------------|-------------|
| 7.1         | Appendix One: Questionnaire (Sepa | rate PDF file Attachment) |             |
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| MEI<br>Fina | RSETA ABET<br>al Report           | 30                        | August 2008 |



# 7.3 Appendix Three: Final Respondent Lists

| <ol> <li>Butterworth Metal Industries</li> <li>Calsonic Kansei</li> <li>Charles Harris Motors</li> <li>Mr Ashley Deutschmann</li> <li>Ms.Lindi Farrais</li> <li>Mrs Lorna Harris</li> </ol> |            |
|---|------------|
|   |            |
| 3. Charles Harris Motors Mrs Lorna Harris   |            |
|   |            |
| 4. Feltex Trim - EL Mr Jerome Mamies  |            |
| 5. Howden Donkin Ancherien Duplessis  |            |
| <ul><li>6. Midas Ms.Julie</li><li>7. Rhino Plastics Mr. Mbola</li></ul>   |            |
| <ul><li>7. Rhino Plastics Mr. Mbola</li><li>8. Schrader Automotive Mrs Samantha Gouws</li></ul>   |            |
| 9. Total King Ms Caryn Williamson   |            |
| 10. Used Spares Association Mr Mike Neuper  |            |
| 11. Art Engineering Mr.Herman Nel   |            |
| 12. Midas - East London Mr C. Honeywill   |            |
| 13. SMA Engineering Mrs Joy van der Merwe   |            |
| 14. Autobody Specialists Mr D. Nthai  |            |
| 15. Continental Maco Mr Livingston Chenge   |            |
| 16. Industrial Water Cooling Mr Laud Ncube  |            |
| 17. Mitek Mr Elias Monareng   |            |
| 18. NamePlate Mr Thomas Khumalo   |            |
| 19. Plasti Proifile Ms.Polate Mahlangu  |            |
| 20. Thermitex Ms .Nontobeko   |            |
| 21. Akura Engineering Mr. Lance DuToit  |            |
| 22. Empire Panelbeaters Ms. Mien Scannell Adel  |            |
| <ul> <li>Nel's Panelbeaters</li> <li>OFS Panelbeaters</li> <li>Ms. Muriel Nel</li> <li>Mr, George Oosthuizen</li> </ul>   |            |
| <ul> <li>OFS Panelbeaters</li> <li>Shell Ultra City Colesberg</li> <li>Mr, George Oosthuizen</li> <li>Mr.Riaan Stoop</li> </ul>   |            |
| 26. Smit Panelbeaters Mr.Danie Naude  |            |
| 27. Sovereign Motors Mr, Willie / Maryke  |            |
| 28. Triomf Panelbeaters Mr.David De Lange   |            |
| 29. Force Engineering Mr. G Smallburger   |            |
| 30. Iron & Steel Mr A Hoole   |            |
| 31. Midway Motors Mr.Johan Badenhorst   |            |
| 32. Ceracast Mr CJ Du Piesanie  |            |
| 33. Super Armature Winding Mr.Jan Van Niekerk   |            |
| 34. Engen Swartberg One Stop Ms.Stellie Zeelie  |            |
| 35. Richmond Motors Ms.Mathilda Visser  |            |
| 36. SA Paneelkloppers Mr.Nicoleen Steenkamp   |            |
| 37. Alton Duys Manufacturing  Ms Manufa Koloano   |            |
| Ms.Mapula Koloane 38. Ampaglas Ms.Dorian Bourbier   |            |
| <ul><li>38. Ampaglas Ms.Dorian Bourbier</li><li>39. Automould Ms.Noreen McKanzie</li></ul>  |            |
| 37. Automodiu WS.NOIEEN WCRANZIE  |            |
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|   | ugust 2008 |

|     | Respondent                                   | Company                  |
|-----|--|--------------------------|
| 40. | Brunswick Plastics (P3)                      | Ms.Marian Watson         |
| 41. | Brunswick Plastics (P3A)                     | Ms.Marian Watson         |
| 42. | Metso ND                                     | Mr.Danny Naicker         |
| 43. | Mitsubishi                                   | Mr.Kavi Farrel           |
| 44. | Magic Tissues                                | Mr.Sureh Maharaj         |
| 45. | Mars Manufacturing                           | Ms.Precious Khambule     |
| 46. | NMI Old Fort Road                            | Mr.Iqbal Khan            |
| 47. | Nu-Quip                                      | Mr.Richard Jali          |
| 48. | Elgin Engineering                            | Mr.Patrick Langa         |
| 49. | Barloworld Delta Selby                       | Ms.Lorna Cooper          |
| 50. | First Cut                                    | Ms.Fiona Spears          |
| 51. | AirCelsuis                                   | Mr Mark Storke           |
| 52. | Alstom SA PTY LTD                            | Mr.Tebelo                |
| 53. | Barloworld (Club Motor Randburg)             | Ms Jenny Dutoit          |
| 54. | BMW South Africa                             |                          |
| 55. | Elbroc Mining Products (Pty) Ltd.            | Ms Janine                |
| 56. | Elster Kent Metering (PTY) LTD               | Ms. Claydine             |
| 57. | Flender Power Transmission PTY LTD           | Ms. Londika              |
| 58. | Harvey Roofing Products (PTY) LTD            | Ms Zerilda Scott         |
| 59. | Hullet Aluminuim (PTY) LTD                   | Mr Francis Shongwe       |
| 60. | Lambada Cables Div. of Aberdare Cables (PTY) | Mr Gerald Henner         |
| 61. | Lesira –Teq (PTY)LTD                         | Ms. Lee-Anne             |
| 62. | LS Pressings PTY LTD                         | Zane                     |
| 63. | Mac Steel Corporate Services                 | Ms. Chriselda            |
| 64. | Metalplus (PTY) LTD                          | Ms Ronel Van Staden      |
| 65. | Mine Support Products (PTY) LTD              | Sylvia                   |
| 66. | Parker Hannifin AFRICA PTY LTD               | Mr Leslie Makhetha       |
| 67. | Premier Plastics                             | Ms Lucille               |
| 68. | Schneider Electric SA (PTY) LTD              | Ms Vanashree Mcpherson   |
| 69. | Transwire (A DIVISION OF SAVCIO HOLDINGS     | Mr Peter Mokwele         |
| 70. | VAE AFRICA (PTY) LTD                         | Mr Gerhard Heuning       |
| 71. | ZF Sasch SA (PTY) LTD                        | Mr Israel Moleko         |
| 72. | Wilandir STEEL CC                            | Mr Etienne Steels        |
| 73. | Johnstons Engineering G CC                   | Mr Johnston              |
| 74. | Greif SOUTH AFRICA PTY LTD                   | Ms Bonnie Greif          |
| 75. | Beekman Super canopies (PTY) LTD             |                          |
| 76. | Gud Filters ATLANTIS PTY LTD                 | Ms Muller                |
| 77. | J THOMPSON AFRICA PTY LTD                    | Ms Beulla                |
| 78. | SA Truck Bodies (PTY) LTD                    | Meriyline Mc Comb        |
| 79. | Galison Manufacturing (PTY) LTD              | Tennette Smit            |
| 80. | Sandvik Minning and Construction Delmas      | Ms Leatitia van Rensburg |
| 81. | Highveld Steel & Vanaduim Corporation LTD    | Ms Thelma Staden         |
| 82. | Multiknit 2000 PTY LTD                       | Mr G. Maas               |
| 83. | ASA Metals (PTY) LTD                         | Mr F. Slabbert           |
| 84. | Gordonia Motors EDMS BPK                     | Ms Estel Vipkilk         |
| 85. | Sentrachem LTD                               | Mr Frikkie De Beer       |
|     |  |                          |

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|              | Respondent                                | Company                     |
|--------------|---|-----------------------------|
| 86.          | Sectional Poles (PTY) LTD                 | Ms E Parker                 |
| 87.          | Orbit Coach Works                         | Mr .Robert Tuane            |
| 88.          | Bellambie Mining and Industrial (PTY) LTD | Mr. Chris Van Vuuren        |
| 89.          | Grayton Heat Treatment CC                 | Ms Estell Cary              |
| 90.          | Kama Coils and Transformers PTY) LTD      | MsAmanda                    |
| 91.          | Nissan SA (PTY) LTD                       | Mr Thabo                    |
| 92.          | Product Design & Fabrication (Pty) Ltd    | Mr Gawie                    |
| 93.          | Rely Precisions Castings                  | Ms.Annemarie                |
| 94.          | SALISTER DIESELS (PTY) LTD                | Ms Susan Stein              |
| 95.          | Sphinx Acrylic Bathroom ware (PTY) LTD    | Mr Clive                    |
| 96.          | Sturrock and Robson Holdings LTD          | Ms Zodwa                    |
| 97.          | Global Roofing Solutions                  | Mr Peter Mogobe             |
| 98.          | Baltimore Aircoil                         | Mr Waleed Kasper            |
| 99.          | Barloworld Culemborg                      | Mr Deedre Dicker            |
| 100.         | BP Somerset Service Station               | Ms Anthea Olifant           |
| 101.         | Bright Ideas                              | Mr Clive Cook               |
| 102.         | Cape Town Engineering                     | Mr Robert Rothing           |
| 103.         | First Cut                                 | Mr Donavan                  |
| 104.         | National Scrap Metal                      | Mr Adri Vosloo              |
| 105.         | Nedsteel                                  | Mr Dan Edwards              |
| 106.         | Orbit Coach Works                         | Ms Ilse Conradies           |
| 107.         | Path Plastics                             | Ms Rinie de Klerk           |
| 108.         | Softcon                                   | Mr Kobus Coetzee            |
| 109.         | Barnes Motors                             | Ms Phumla Funani            |
| 110.         | Versapark                                 | Ms Estell Muller            |
| 111.         | Cast Away                                 | Ms Adelaide                 |
| 112.         | G.U.D Mann + Hummel Filter Systems        | Ms Sonya Thompson           |
| 113.         | GKN Sinter Metals                         | Mr Edu Aggenbach            |
| 114.         | Marley Pipe Systems (PTY) LTD             | Mr Nigel                    |
| 115.         | Charles Harris Motors                     | Mrs Lorna Harris            |
| 116.         | Fabkomp                                   | Mr Brian Haviland           |
| 117.         | Feltex Trim - EL                          | Mr Jerome Mamies            |
| 118.         | TI Automotive - Port Elizabeth            | Mr Farouk Adams             |
| 119.         | Total King                                | Ms Caryn Williamson         |
| 120.         | Byalex                                    | Mr.Geduldt                  |
| 121.         | Cape Automotive Engineering               | Ms Leane van loggerenberf   |
| 122.         | Elco Plastics                             | Mr Deanne Schoeman          |
| 123.         | Fabrinox                                  | Ms Lucille Du Plessis       |
| 124.         | Kovacs Investments                        | Mr Tom Beeselaar            |
| 125.         | Loramar Promotions                        | Ms Tania Brand              |
| 126.<br>127  | Magnador<br>Matlita Allays                | Mr Peter Bresssler          |
| 127.<br>120  | Metlite Alloys                            | Ms Natalie Reed             |
| 128.<br>129. | Metnor Shearcut Precisions Steels CC      | Mr Greg Norton<br>Ms Thembi |
| 129.<br>130. |   | Mr Mdluli                   |
| 130.         | Franke Kitchen Systems (PTY) LTD          | ivii iviululi               |

|              | Posnandant   | Company                 |   |
|--------------|--|-------------------------|---|
| 131.         | Respondent Federal Mogul Friction Products (PTY) LTD | Company Mr Naicker      |   |
| 131.         | Hulett Aluminium (PTY) LTD                           | Mr Themba               |   |
| 132.         | Hulett Containers PTY LTD                            | MsThemba                |   |
|              |  |                         |   |
| 134.         | Poly Oak (PTY) LTD                                   | Ms Ashley               |   |
| 135.         | BSi (SA) (PTY) LTD                                   | Ms Corrine Muller       |   |
| 136.         | Bel-Essex Engineering SA PTY LTD                     | MsLucinda<br>Ms Doubles |   |
| 137.         | Comau Body Systems (PTY) LTD                         | Mr Pohers               |   |
| 138.         | 0   1   1   1   1   1   1   1   1   1                | Mr Roberts              |   |
| 139.         | Guestro Wheels PE                                    | Mr Jonny Nortje         |   |
| 140.         | Eberspacher SA (PTY) LTD                             | Mr Fourie               |   |
| 141.         | General Motors SA                                    | Ms Emmar Fredirick      |   |
| 142.         | Volkswagen of SA PTY LTD                             | Ms Liz Womad            |   |
| 143.         | Multiknit 2000 PTY LTD                               | Mr Theo Klynhans        |   |
| 144.         | Assmang Chrome - MACHADODORP WORKS                   | ,                       |   |
| 145.         | HG Molenaar & CO PTY LTD                             | Mr Jack Dreyer          |   |
| 146.         | Satchwell Controls                                   | Adre'                   |   |
| 147.         | SMA Engineering                                      | Ms Joy van der Merwe    |   |
| 148.         | Goodyear SA (PTY) LTD                                |                         |   |
| 149.         | Continental Tyre SA PTY LTD (SALARIED)               |                         |   |
| 150.         | BELL EQUIPMENT COMPANY SA (PTY) LTD                  | Nonhlanhla Mahlangu     |   |
| 151.         | Dunlop Tyres   | Mr Zungu                |   |
| 152.         | McCarthy   | Susan                   |   |
| 153.         | Sovereign Motors                                     | Mr. Willie / Maryke     |   |
| 154.         | Triomf Panelbeaters                                  | Mr. David De Lange      |   |
| 155.         | Mitsubishi   | Mr. Kavi Farrel         |   |
| 156.         | Mouldform  | Jill Holmes             |   |
| 157.         | Nu-Quip  | Mr. Richard Jali        |   |
| 158.         | Alton Duys Manufacturing                             | Mapula Koloane          |   |
| 159.         | Ampaglas   | Dorian Bourbier         |   |
| 160.         | Automould  | Noreen McKanzie         |   |
| 161.         | Brunswick Plastics (P3)                              | Mr. Marian Watson       |   |
| 162.         | Elgin Engineering                                    | Mr. Patrick Langa       |   |
| 163.         | Kaymac PMB   | Mr. Zamo Xaba           |   |
| 164.         | Mars Manufacturing                                   | Precious Khambule       |   |
| 165.         | OFS Panelbeaters                                     | Mr. George Oosthuizen   |   |
| 166.         | Akura Engineering                                    | Mr. Lance Du Toit       |   |
| 167.         | Atlantic Plastic Recycling                           | Mr. Darryl Cheetham     |   |
| 168.         | Auto Atlantic V&A                                    | Mr. Lawrence Herbert    |   |
| 169.         | Baldwin  | Mr. Alfredo Rodrigues   |   |
| 170.         | Baltimore Aircoil                                    | Mr. Waleed Kasper       |   |
| 171.         | Barloworld Culemborg                                 | Deedre Dicker           |   |
| 172.         | GEA Aircooled Systems                                | Mr. Leon Schlecter      |   |
| 173.         | Global Wheels  | Mr. Vusi Maboyane       |   |
| 174.         | Industrial Water Cooling                             | Mr. Laud Mncube         |   |
| 175.         | Insulated Structures                                 | Ms. Roeleen Cronje      |   |
| 176.         | Leader Tread   | Mr Terry Paine          |   |
|              |  |                         |   |
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|      | Respondent                     | Company             |
|------|--------------------------------|---------------------|
| 177. | M & J Engineering              | Mr Mark Baller      |
| 178. | Cape Vehicle Management        | Conroy              |
| 179. | Midway Motors                  | Mr Johan Badehorst  |
| 180. | Shell Ultra City Three Sisters | Mr Piet Steenkamp   |
| 181. | Darbel Babelegi                | Ms Elaine Andrews   |
| 182. | Darbel Isando                  | Mr Elaine Andrews   |
| 183. | Donn Products                  | Mr Siya Matinisi    |
| 184. | Dupleix Liquid Meters          | MsLindiwe           |
| 185. | Duys Roto Moulders             | Ms Ashley           |
| 186. | Elite Polyurethane Engineering | Mr Martin Woldt     |
| 187. | Uniplate                       | Mr. Roy Kinmont     |
| 188. | Unique Engineering             | Mr Gerty Terblanche |
| 189. | Smile Education Systems        | MsLauren Smith      |
| 190. | Isolite Ladysmith              | Mr Almond Mabuza    |
| 191. | HAGGI                          | Mr Gerald Gamede    |
| 192. | Duro Pressing                  | Mr Sammy Govender   |
| 193. | Lasher Tools                   | Mr Mohammed         |
| 194. | Durban Blacksmith              | MsJacqui Rossouw    |
| 195. | DYNOTHERM                      | MsCharmaine Vere    |
| 196. | SPEED CRAFT                    | MsNithia Govender   |
| 197. | ROSATI                         | Mr Mike Clifford    |
| 198. | Pinion & Adams                 | Mr Mikki Abbot      |
| 199. | MAGNOL                         | Ms Melanie Smyth    |

- 7.4 Appendix Four: References
- § Baatjies I, Mathe, K (2004)
- § Blueprint (2007) MERSETA SSP (2006.2007)
- § Department of Labour ; NSDS related documents
- § MERSETA: ABETAbet project related reports from the service providers